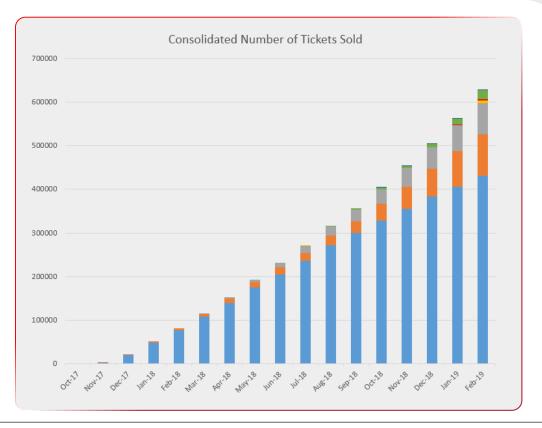




Smart STAR uptake



- In use with 7 Operators
- National coverage, over 1,000 STAR ticket offices
- CBO integration
- Staff at ticket offices can play a key part to get cards to customers immediately and support customers



Smart STAR by value



- In use with 7 Operators
- National coverage, over 1,000 STAR ticket offices
- CBO integration
- Staff at ticket offices can play a key part to get cards to customers immediately and support customers
- Can start to move to 'SMART by default' and replace the paper tickets



PAYG - why?





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PAYG - what and how?



- Not in a greenfield site and various models..
- Learn from successes and investments
 - KeyGo
 - TfL
 - TfN
 - STNR
- Exploit STNR investment in ITSO for South East
 - To deliver quickly, safely and build trust
 - Add pre-purchase
- Grow spokes between hubs
- Support evolution of tokens, payments, fares over time, towards end-to-end journeys and MaaS

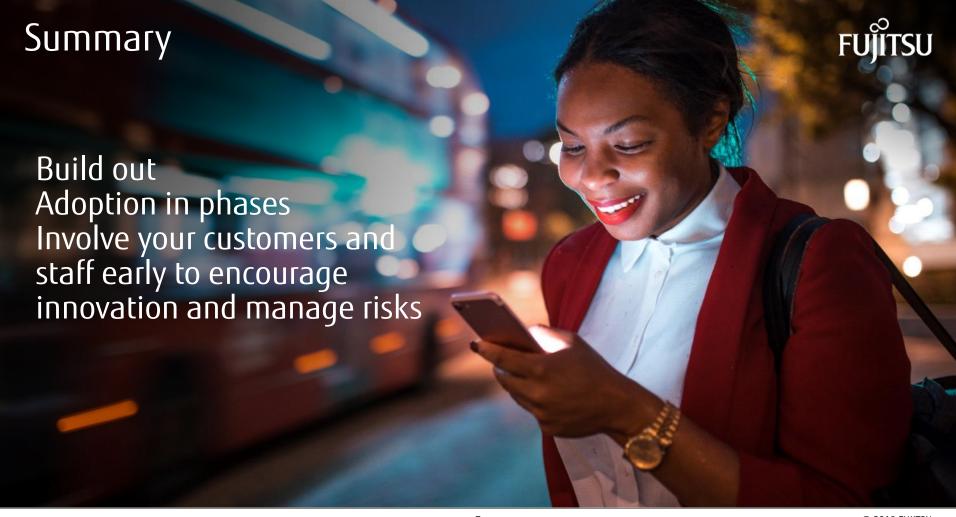












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