ORR protects the interests of rail and road users, improving the safety, value and performance of railways and roads today and in the future

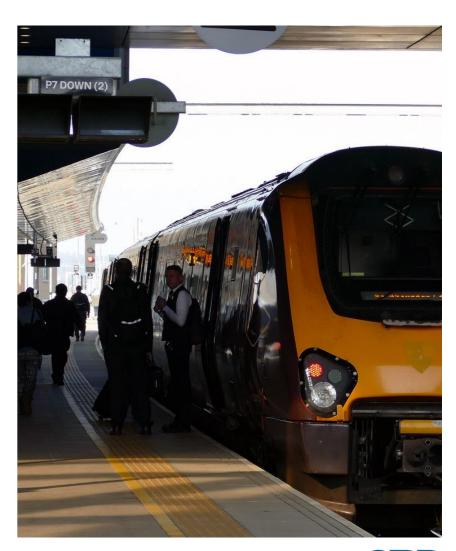


Improving Rail Performance

John Larkinson, Chief Executive 13 March 2019

Rail Performance

- Aspects of performance
 - Train service performance
 - Efficient delivery
 - Passenger priorities: information and accessibility
- Partnerships
- Williams Review





Aspects of performance

■ Train service performance

- We found Network Rail in licence breach
- Positive reaction and plan from the company

Efficient Delivery

- Challenging Network Rail to be ready for the start of CP6 to deliver work volume efficiently
- Issues around progress on efficiency planning

Passenger Priorities

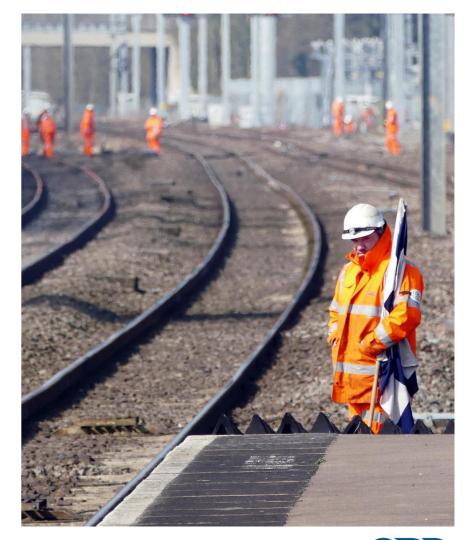
- Licence breach investigations following timetable enquiry
- New cross-industry work on upgrading information
- Consultation on improving passenger assistance





Partnerships

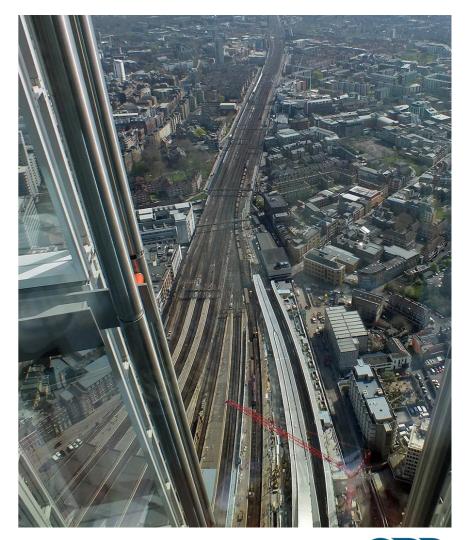
- Support Network Rail scorecard approach
 - Regulator is not the customer
- ORR core processes must support industry working
 - Safety, data publications, authorisations and innovation
- Limits to partnership





Williams Review

- Review is an important opportunity to set the future direction of the industry; ORR engaging with the review
- Discussing how regulation can support a range of industry structures - and how our regulatory tools might evolve over time
- Some ORR processes (eg periodic review) would likely change under any likely structure
- Welcome the focus on compensation and accessibility – ties in with existing work
- Network Rail 100 Day Plan





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